Oxfam America

More than relief

Annual Report 2005

“It is important, in responding to any emergency, that we don’t just return people to a life of poverty, but rather we act creatively to build it back better. In this sense, we have a real opportunity to work with communities, governments, and donors to do it right.”

— Raymond C. Offenheiser, president, Oxfam America

More than relief

Food. Water. Shelter. Jobs. Relief can take many forms. For those devastated by disaster, a bucket of clean water saves lives. And a job, an income, and a sense of purpose pave a path to recovery.

This path to recovery is vitally important. At Oxfam, we look carefully not just at the immediate need, but at the long-term destination. We know poverty and disaster go hand in hand. Poor people live in the most vulnerable places: coastal areas in the Indian Ocean and flood plains in Mississippi. They are the last to receive warning. And they have the fewest resources with which to recover.

By working to reduce people's vulnerability, Oxfam takes relief to the next level. Relief is a future for those who can't look past today. Security for those who must search for their next meal. Equality and safety for women. It is a unified voice speaking out against the policies and practices that keep people in poverty. And recognition of the fundamental rights of each and every person.

A Year of Momentum

Raymond C. Offenheiser
President

Dear friends and colleagues:

2005 was slated to be a year in which poverty took center stage, with a line-up of major meetings where issues of aid, debt relief, and trade would be discussed. Oxfam eagerly anticipated these meetings for the potential they offered people living in poverty.

We did not anticipate the extent to which emergencies would steal the headlines. Oxfam's role as a first responder to disaster is an agency hallmark. And yet, we could not possibly have foreseen the scope and scale of the crises we would encounter. Over the course of the year, Oxfam met the urgent needs of nearly three million survivors.

A year of poverty. A year of disaster. Often, the two were one and the same. From the beaches of the Indian Ocean to the mountains of Pakistan to America's Gulf Coast, the images of destruction were also images of poverty. That poor people were hit hardest underscored what Oxfam has always known: The only way to manage disaster is to address the underlying poverty that makes people vulnerable. This understanding has shaped our recovery efforts. Our largest tsunami expenditures to date have gone to helping people get back to work, so they can rebuild and strengthen their lives.

Indeed, strengthening poor communities is at the core of Oxfam's work. In 2005, we started 1,400 savings groups to help women in Cambodia and Mali grow income and create security for their families. We implemented water projects in Ethiopia and nurseries in Ecuador—small innovations that stabilized daily life for 6,000 people. We witnessed a breakthrough year for Green Watershed, a local organization in China which Oxfam helped establish in 2002. In addition to working with communities to find practical solutions to changes in their world, Green Watershed is creating a voice for poor people in China.

Oxfam upholds the fundamental right for people everywhere to have a voice in issues that affect them. When decision makers gathered at their meetings this year, we made sure poor people were there to represent their cases. The results were mixed. Oxfam commends world leaders for agreeing to cancel the debts of 18 poor countries and for pledging to increase foreign aid by 2010. But we remain concerned for the dozens of extremely poor countries still beholden to crippling loans. And we are troubled by insufficient and ineffective aid policies and misguided agricultural subsidies that remain intact.

Despite these shortcomings, we find ourselves riding a wave of momentum. President Bush has spoken unequivocally about the need to cut subsidies. And the US State Department is pledging to make foreign assistance more effective. Such changes could benefit millions of people, and we must push to see them through. In the meantime, by strengthening community voices, Oxfam is working to hold local governments accountable, so that if and when cash starts flowing to poor countries, it will reach the people who need it most.

The challenge now is to maintain momentum. As Oxfam and our partners eye this challenge, we look to you, our supporters, for help. When you responded to the tsunami with such stunning force, your voices were loud and clear: You told the world that you cared. And when you joined us in calling for an end to poverty, when you gave generously as disaster struck over and over again, you demonstrated your commitment. You are the pulse of this movement. We can't thank you enough.

Janet A. McKinley
Chair

"…there has been no spike in diarrheal disease, cholera, giardiasis, and dysentery.…In many places, tsunami survivors living in camps have suffered less from waterborne disease than countrymen in comparable areas who were not affected.…People worldwide who gave generously to help the victims of the tsunami can be satisfied their money saved lives and will go on saving them."

— *The New York Times,* July 24, 2005

1.7 million people assisted

- 800 million gallons of clean drinking water delivered to Aceh, Indonesia
- 30,500 hygiene kits given to Indian families
- 5,500 latrines dug in Sri Lanka

More than relief: a future

Amid the horror of an emergency, we often find opportunity. Disasters can expose old problems and invite new solutions, making brighter futures possible.

Helping Tsunami Survivors Get Back to Work is One of Oxfam's Top Jobs

Kumuthini is a tsunami survivor in Sri Lanka. Profound loss marked her days after the giant waves hit. But now her broad smile hints at a new beginning and, with Oxfam's help, at a future that may hold fresh opportunities.

The tsunami affected people in many ways. It robbed them of homes, jobs, and family members. In our largest relief effort ever, we have listened carefully to survivors' concerns and tailored our responses to local needs. Establishing sustainable sources of clean water, permanent shelter, and a voice for survivors in their own affairs are among our objectives.

But of critical importance is finding ways for people to get back to work. In 2005, restoring livelihoods consumed more than 34 percent of our total tsunami expenditures. Through loans, grants, cash-for-work initiatives, and expanded market access, Oxfam has encouraged people to begin rebuilding their lives and communities.

Grants, Loans, Job Training

Among those beneficiaries are Kumuthini and her mother. A $70 grant from Oxfam partner Sarvodaya helped them open a small shop at a camp for displaced people outside of Batticaloa, Sri Lanka. "It is good to have something to do for ourselves," said Kumuthini.

Cash grants have jump-started a host of other small business enterprises in Sri Lanka, including tailoring, carpentry, and raising poultry. In Indonesia, loans are helping drivers purchase three-wheeled taxis to restore their businesses. And an Oxfam partner in India has offered families from five villages training in crab and seaweed farming—a program so successful the state government now plans to start a similar project.

Equal Work, Equal Pay

Through cash-for-work programs, tsunami survivors are restoring physical order to their communities. They have cleared land, desalinated fields, repaired roads, and built bridges—and earned much-needed cash in the process.

For women rebuilding the saltpans in India, the work was particularly significant: Oxfam was the first group to pay them wages equal to what men earn. "My hands began to shake when I received 72 rupees (about $1.58) as my daily wage," said one woman, who for 20 years had never earned more than 35 rupees a day in the saltpans.

An Oxfam partner, FACE, now hopes to promote social change so that women will always earn equal pay for their labors. And that, perhaps, is where the biggest challenge lies: fostering change in social, political, and governmental structures so that a community's poorest people truly have a chance to build better lives and futures.

A Call for Accountability

Donors around the world contributed $287 million to Oxfam International's tsunami relief and reconstruction effort. For more details on how we are using the funds, please visit www.oxfamamerica.org/tsunami.

"Accountability is central to human rights," said Mary Robinson, honorary president of Oxfam International and former president of Ireland. "It is not just about spending donations efficiently and transparently. It is also about honoring our commitments to the survivors and their families."

Previous page: The road to recovery in tsunami-ravaged Indonesia has been filled with both challenges and significant accomplishments, including Oxfam's cash-for-work projects and small grants which have helped more than 60,000 people.

Top: As they grow, the mangroves Oxfam is helping villagers plant along the coast of Aceh, Indonesia, will protect against future storms.

Bottom left: Many women were disadvantaged before the tsunami. Oxfam is working to address the rights of those such as Jayalitha by promoting the principles of equal opportunity and equal pay.

Middle right: Netmaking is one of the skills—along with reading, writing, and basic math—in which Oxfam and its partners trained local fishers to help them improve their earnings after the tsunami.

Bottom right: Oxfam is committed to helping tsunami survivors build 2,100 earthquake-resistant houses in Aceh, Indonesia, by the end of 2006.

Winds of Hope Stir Gulf Coast After Hurricanes Expose Ugly Truths

When Bill Stallworth traveled to the nation's capital to make an impassioned plea for East Biloxi—the poor Mississippi community ravaged by Hurricane Katrina and forgotten by the federal government—a borrowed suit dressed his tall frame. He had no other. Like many of his neighbors, the Biloxi city councilman had lost just about all he owned when the wind-whipped waters surged ashore, swallowing everything in their path.

Along the Gulf Coast, the destruction was vast and indiscriminate; the response was not. Poor people were left behind as the storm swirled landward, and ignored after it tore their neighborhoods to shreds.

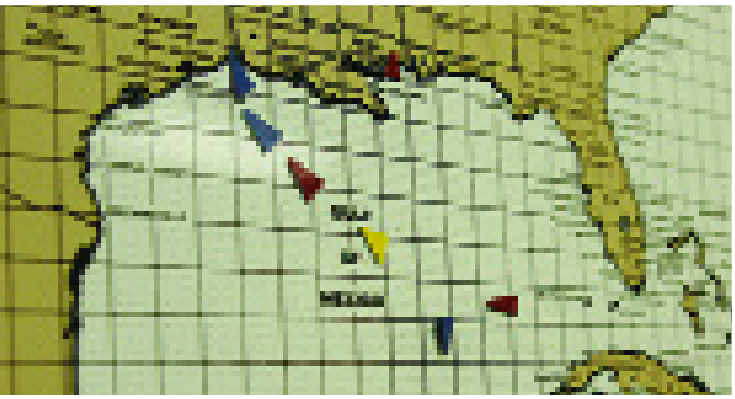
"We're going to have to raise enough hell to be heard," Stallworth told Oxfam America. "We're going to need your help."

A New Direction for Oxfam

Late last summer, for the first time in our 35-year history, Oxfam launched an emergency relief effort in the US after Katrina exposed for the world to see not only the depth of poverty in Louisiana and Mississippi, but a widespread failure in the institutional response to the storm. Oxfam, long familiar with the hardships of daily life in the region, responded to the crisis at the urging of our local partners.

"We have changed—possibly forever—our work in the United States," said Oxfam's humanitarian director, Michael Delaney. Katrina, followed in quick order by hurricanes Rita and Wilma, set a new direction for the agency: the imperative to help the country's poorest residents when disaster strikes.

Above: Five hurricanes have flooded his house, but that's still not enough to drive Albert Pierre from the Louisiana bayou home that he loves.



Looking Out for the Overlooked

Through an ever-expanding network of local partnerships, Oxfam is helping marginalized communities—immigrant laborers, migrant farmworkers, overlooked urban families—find their voices and plan their futures. As of early February, the agency had raised nearly $3 million for its new programs on the Gulf Coast.

Together with Stallworth, Oxfam started the East Biloxi Coordination & Relief Center, a model for community action, which has helped guide the cleanup of East Biloxi. Also in Mississippi, we have worked with state legislators to help ensure the region's poorest people have fair access to federal reconstruction dollars. And thousands of immigrant workers are learning about their post-storm rights through our partnership with the Mississippi Immigrants Rights Alliance.

"For all the devastation they caused, the hurricanes have also wedged open a window of opportunity. Houses, jobs, and treasures were not all the storms washed away. So were the excuses for why the Old South could not do better."

— Minor Sinclair, US program director, Oxfam America

While we initially focused more of our resources on Mississippi, we have also vigorously expanded our work in Louisiana. With partners there, we are asking tough questions about the public health hazards of environmental degradation caused by the storms. And in Florida, we are helping a partner pursue the just allocation of relief resources for poor farmworkers.

Top left: Hurricanes Katrina and Rita left an estimated 300,000 homes uninhabitable. Oxfam is working with local organizations to ensure that the Gulf Coast's poorest residents are not left behind during the rebuilding.

Bottom left: A map on a wall in the Erath, Louisiana, town hall charts Hurricane Rita's path as it approached the coast, bringing massive flooding to this small community.

Right: Oxfam and its partners distributed re-entry kits, complete with masks and gloves, to protect people such as 10-year-old Corey Cole from the mold and toxins left by the hurricanes.

More than relief: stability

For those who live on the edge of hunger, thirst, or disaster, stability is a lasting solution that brings peace of mind and a better way of life.

NEW SAVINGS PROGRAM LAUNCHES WOMEN ENTREPRENEURS

Sali Coulibaly knows a good thing when she sees it. After joining a savings-and-loan group in her village in Mali and attending a training session by one of Oxfam's partners, she took it upon herself to form 10 new groups in nearby villages. "I told them how to do it before the community organizers could reach them," she said. "I want to see this program reach everyone."

The program is Saving for Change, Oxfam's new microfinance initiative, which was launched in Mali and Cambodia in 2005. In this program, women pool their money and make loans to group members, charging interest. Even this modest access to credit can turn poor women into entrepreneurs, helping them start businesses with just a few dollars and creating a safe place for their savings. Turning a profit enables people to pay for education or health care.

As Coulibaly demonstrated in Mali, groups can be easily replicated. In a matter of months, Saving for Change established over 1,400 savings groups, with nearly 23,000 participants. Their activities range from making noodles to growing and selling vegetables and chickens.

In addition to helping women build capital, savings groups organize women to learn about other things as well. Some learn how to prevent malaria. Others get literacy and leadership training so they can take a greater role in public affairs. Still others engage in organic agriculture.

Saving for Change will travel to Senegal in 2006.

DISASTER PREPAREDNESS SAVES LIVES IN EL SALVADOR

When Hurricane Stan hit El Salvador in September, the floodwaters rose fast. "People insisted that we leave," said Elisa Azucena, a teenager from El Angel who was one of thousands of people successfully evacuated. "They came with tractors because normal cars couldn't get through anymore."

Poor countries seldom have people available to help in an emergency. But El Angel and more than 500 other villages across El Salvador demonstrated what well-organized communities can do to save lives in an emergency. Hurricane Stan killed 738 people in El Salvador and Guatemala. But no one was killed in low-lying Bajo Lempa, one area in which Oxfam partners are focusing their efforts.

> "Farmers here are really vulnerable to natural disasters like floods and earthquakes. Your support [helps] us manage these risks and keeps our emergency committees functioning and well-organized."
>
> **— José Martínez, farmer and emergency preparedness leader, Ahuachapan, El Salvador**

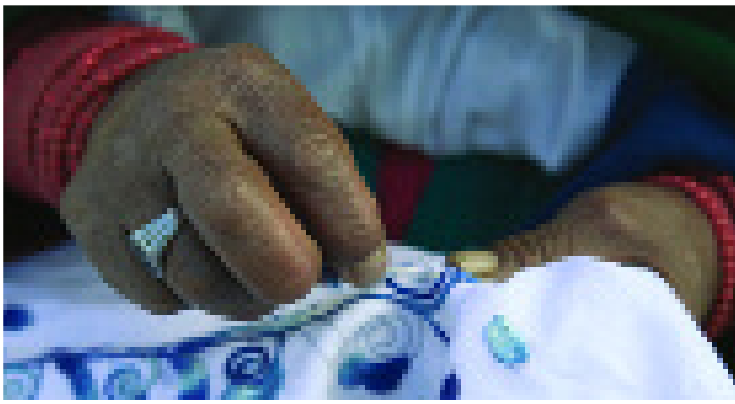
Chief among those partners is the Foundation for Reconstruction and Development (REDES), a leader in disaster preparedness. Since 2001, Oxfam grants have helped REDES train local groups to analyze risks, design evacuation routes, develop communication networks for early warning, and provide emergency assistance in disasters. "Every year, they do a dry run," said Oxfam program officer René Ramos. "It's a continuous learning and training process."

REDES participates in an Oxfam-funded preparedness network that spans Central America to facilitate coordination around emergencies.

Top left: Hurricane Stan devastated parts of Guatemala and El Salvador. But in El Salvador's flood-prone Bajo Lempa region where Oxfam has helped communities prepare for disaster, no one was killed.

Top right: In addition to learning how to save money, participants in Oxfam's microfinance program also learn other things, such as how to prevent malaria, a leading cause of death for children in Africa.

Bottom: At a Saving for Change group meeting in Mali, women manage their accounts. A loan of $5 or $10 can help a woman start her own business and earn money to pay for education or health care.



TACKLING POLLUTION AND POVERTY IN ECUADOR: A HOLISTIC APPROACH

In the late 1990s, Lake Imbakucha was choking with sediment and chemical fertilizer, washed down from the deforested hills. Villages were disposing of their waste directly in the lake. Agriculture suffered as water levels dropped, while the indigenous people who lived nearby endured malnutrition and waterborne disease. They were too concerned about their day-to-day needs to take a long-term view of the environmental damage.

Recognizing that there was no simple solution to this deadly mix of pollution and poverty, Oxfam partner the Center for Pluricultural Studies (CEPCU) developed an integrated plan. The plan involved establishing nurseries to grow trees and grasses, which were planted on the mountain slopes. It also included clearing brush from streams to improve water flow to the lake.

In addition to addressing the environmental issues, the projects created jobs that brought stability to those living off the lake—and a sense of mission that went beyond trying to survive. “We are always training to improve the nursery,” said María Méndez, a member of a nursery group that supplies trees for reforestation. “We have also learned how to raise and care for animals, and we receive even more money when we sell them. Now, we are capable of doing things on our own.”

In the last six years, CEPCU projects have diversified agriculture and increased production on organic family farms. Water levels and quality

Left: Flora Cabascán, member of a women’s nursery association, raises plants and trees for reforestation projects. With her share of nursery profits, she bought chickens to raise and sell.

Top right: The steep slopes of Otavalo, Ecuador, are spectacular, but deforestation has made them prone to erosion. Replanting trees and grasses has helped protect the soil and clean up the water in the lake below.

Bottom right: The hand-embroidered dresses, shirts, and tablecloths that Oxfam partner CEPCU is helping indigenous women produce not only earn them money, but also preserve indigenous culture.

are improving as CEPCU expands its reach to more than 1,000 families—20 percent of the people near Lake Imbakucha.

WATER PROJECTS PUMP TIME INTO ETHIOPIAN COMMUNITIES

Dhara Botara, a mother of eight in a remote rural community called Gura in Ethiopia's Oromiya region, used to spend more than three hours each day walking to fetch water, sometimes accompanied by some of her children. The surface water she collected was often dirty and contaminated with parasites, which made her family ill.

Today, Dhara gets clean water twice a day from a new pump located just minutes from her home. In the morning and again in the afternoon, she visits the pump and hauls back one or two 20-liter water containers. The water, from an aquifer 60 meters deep, comes out pure and cool.

In addition, she and her family now have access to a private bathing shed and a concrete washstand where they can wash their clothes and dishes. For these benefits, Dhara pays a modest fee of $0.12 per month.

The Gura project is one of three developed in the past year by the Oromo Self-Reliance Association. Oxfam's $42,000 contribution also underwrote the cost of pumps, bathing sheds, and laundry stations in two other communities. Altogether, some 1,800 people are benefiting from the water projects, which were inaugurated recently in three separate ceremonies.

Left: The benefits of ready access to clean water ripple throughout a community like Gura, says Abera Tola, Oxfam's regional director for the Horn of Africa, pictured talking with Dhara Botara.

Right: Across Africa, reliable access to a source of clean water is a critical determinant in improving the health, education, and well-being of people in rural communities.

More than relief: a voice

In 2005, millions of people signed on to the global movement to end poverty. Some of the most powerful voices were those who know firsthand what it means to be poor.

Individuals Use Their Power to Influence World Leaders

2005 was "the year to end poverty." A series of important events—the G8 Summit in Scotland, the United Nations World Summit in New York, and the World Trade Organization Ministerial in Hong Kong—gave world leaders an extraordinary opportunity. They could reduce the kind of poverty that kills. Or they could stand by and watch it happen.

Oxfam helped poor people make their case at these and other meetings. An indigenous leader from Guatemala met with World Bank President Paul Wolfowitz to talk about the future of an open pit mine. Coffee farmers from India, Ethiopia, Peru, Guatemala, El Salvador, and Costa Rica attended the World Coffee Congress in Brazil and asked the US to address structural problems in the coffee industry. Cotton farmers and agriculture experts from Mali and Senegal traded stories about farm policy reform with American farmers in Nebraska, California, Kansas, Illinois, and Virginia. And rice farmers, economists, and doctors from Central America traveled to Capitol Hill to express their concerns about a free trade agreement with the US. Congress ultimately passed the agreement, though only by the slimmest of margins.

As poor people challenged decision makers, individuals demonstrated their support. Mega-bands like U2 and Coldplay asked concertgoers to wear wristbands and sign pledges to protect basic human rights. Celebrities like Bono, Antonio Banderas, Alanis Morissette, and Chris Martin volunteered to be photographed dumped in corn, wheat, and rice to symbolize what happens to developing country farmers when the US pays billions to industrial farms to overproduce. And teachers, seamstresses, and shopkeepers in places like Ethiopia, Zambia, and Bangladesh signed Oxfam's Big Noise petition to Make Trade Fair. They blew away a year-end goal of 10 million signatures—collecting 17.8 million signatures instead.

By December, world leaders had pledged to increase aid by an extra $50 billion a year by 2010, agreed to cancel the debt of the 18 poorest countries, and signed on to an anti-genocide accord. But poor people challenged them to do better. 2005 may not have been the year they ended poverty, but it was definitely the year they changed the terms of the debate.

The Coffee Crisis Continues

Though recent improvements in the international price of coffee provide some relief to small-scale coffee farmers and farmworkers, the dynamics of the coffee market leave those at the bottom of the supply chain in a constant state of uncertainty. Oxfam's report, *The Coffee Crisis Continues,* calls on the US government to empower small farmers to take full advantage of the improved market conditions. With greater access to rural finance and technical assistance programs and with participation in international debate, coffee farmers will be less vulnerable to the boom and bust cycles of the market. Read this report at www.oxfamamerica.org/coffee.

Top: Farmers like Goussou Sanogo, leader of the national union of cotton growers in Mali, can't turn a profit because they're unable to compete with highly subsidized cotton from countries such as the US. "I am convinced that subsidies are creating all the problems in the world trade in cotton.…If we don't stop the subsidies, my cotton will be driven under and fail," Sanogo explained.

Bottom left: While sailing the harbor outside the World Trade Organization meeting in Hong Kong, a fishing junk delivers a last-minute reminder to Make Trade Fair. Oxfam partners attended the December meeting and presented Oxfam's Big Noise petition to Pascal Lamy, the director of the WTO. Oxfam had aimed to collect 10 million signatures by year's end. We collected 17.8 million instead. To sign the petition, go to www.maketradefair.com.

Bottom right: In July, Oxfam's famous "big heads" demonstrate at the G8 Summit in Scotland. By the meeting's close, leaders of the world's eight richest countries announced they would increase aid by an extra $50 billion a year by 2010. "The world's richest nations have delivered welcome progress for the world's poorest people, but the outcome…has fallen short of the hopes of the millions around the world campaigning for a momentous breakthrough," said Jo Leadbeater, Oxfam Great Britain's head of advocacy.

Above: Celebrities Call for Farm Subsidy Reform

Many of the world's biggest stars, including Antonio Banderas, have been "dumped" on in support of Oxfam's campaign to Make Trade Fair. The images tell the story about how countries like the US give farm subsidies to industrial-sized farms, leading them to overproduce crops like cotton, corn, and rice, which are then dumped at rock-bottom prices on global markets, driving poor farmers out of business.

Facing top: Combining Efforts, ONE Becomes Many

In 2005, individuals around the world showed they too want to eradicate extreme poverty. They wore white wristbands representing the ONE Campaign and the global effort to Make Poverty History. Oxfam joined other groups such as DATA, Save the Children, CARE, and Bread for the World to champion fair rules of trade, debt cancellation, and increased aid.

Bottom left: Local Communities Ask for Mining Changes

Daniel Owusu-Koranteng of Ghana was among community leaders from five countries who attended a shareholders' meeting of Newmont Mining Corporation in Colorado. "We ask that the company stop polluting our oceans and fresh water with mining waste, stay out of our protected forests, and only mine with the informed consent of communities," said Owusu-Koranteng of the Wassa Association of Communities Affected by Mining.

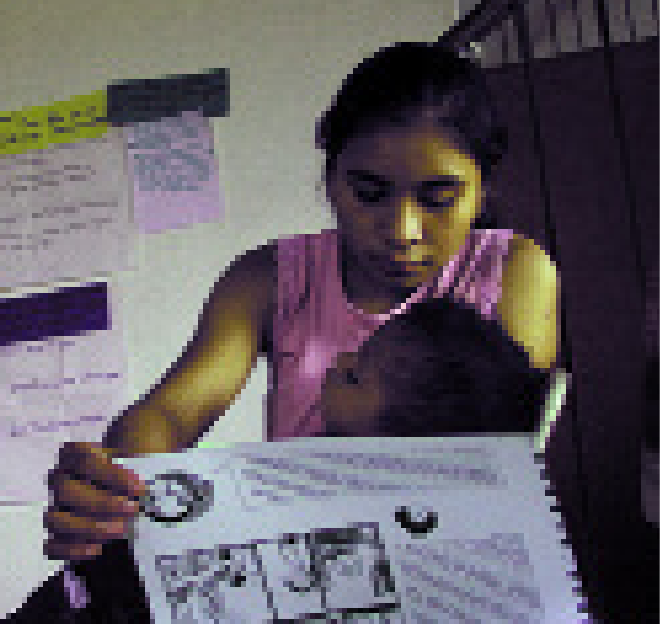
Above right: Coffee Farmers Demand Participation

Outside the World Coffee Conference in Brazil, volunteers showed how small-scale coffee farmers feel when they are cut out of the debate over their own livelihoods. Inside the conference, Oxfam and its partners called for members of the International Coffee Organization to include small-scale farmer and farmworker issues in the next International Coffee Agreement, to be negotiated in 2006.

MAKE TRADE FAIR

ONE

no dirty gold



More than relief: equality

Many of the world's poorest people are women. Oxfam is working to change cultural attitudes that endanger women and deprive them of an equal place in their communities.

GENDER DISCRIMINATION DRIVES AIDS CRISIS IN SOUTHERN AFRICA

As the HIV/AIDS pandemic rages in southern Africa, disproportionate numbers of women are contracting the disease: For every 10 infected men there are 13 infected women. Peter Piot, director of the Joint UN Program on HIV/AIDS, attributes this disparity to the "deep-rooted gender inequality that is a principal force driving the disease."

The inequality to which Piot refers takes a variety of forms, from limited opportunities to pursue an education or a career to a lack of control over economic resources. All of these things set up unequal power relationships which are often reinforced by violence and abuse. Women can't insist on monogamy and safer sex and are extremely vulnerable to HIV and AIDS.

In 2005, Oxfam built onto our recent successes in women's legal reform in Africa with the launch of a new initiative designed to tackle the HIV/AIDS problem at its cultural root. Through the HIV/AIDS Policy, Law, and Women's Rights Partnership Program, Oxfam is helping local organizations expand their efforts to reform laws and put women on equal footing with men.

Our initial efforts include helping women's groups in Zimbabwe push for a new domestic violence law. We are also helping South African groups urge the government to provide better services for survivors of violence and women living with HIV/AIDS.

CAMPAIGN AGAINST VIOLENCE TAKES HOLD IN EL SALVADOR

At the Casa Mujeres women's shelter in Santa Tecla, El Salvador, workers are committed to helping women affected by violence. "I have experienced violence," one of them explained. "I wanted to leave the house and not come back. Now I want women to know they can come and sleep in a safe place."

Casa Mujeres is just one new service being provided by the city of Santa Tecla to protect women. In the last two years, Oxfam has supported training programs for city workers, teachers, police officers, and elected officials to help them reduce gender violence. With these efforts, Santa Tecla is at the forefront of a shift—from a culture of violence to one of respect.

"We're really trying to make a huge shift in the mentality of our society."

— Yanira Argueta, director, Association of Salvadoran Women

The programs in Santa Tecla are part of the Oxfam-funded Campaign to Prevent Gender Violence. Now in its second year, the campaign is taking hold. In Santa Tecla, women are taking leading roles in civic affairs. They are lobbying for police patrols in high-crime areas, better health services for victims of violence, and a commitment by local governments to increase respect for women's rights.

Better yet, the movement is spreading. In two other towns, 432 women were organized into committees to work on women's rights in their neighborhoods. And 35 key leaders met with representatives of local government to promote gender sensitivity in public policies.

Top left: Rosa Maribel Pérez and her son attend a training program run by the Association of Salvadoran Women with a grant from Oxfam. The training prepares women to become leaders in their communities.

Top right: Women officers in the national police force are among those Oxfam's partners are working with in El Salvador to combat widespread violence against women and to promote women's rights.

Bottom: In the last nine years, Oxfam has successfully tackled laws that kept southern African women from owning property or financial resources. Now, Oxfam is seeking legal reform to combat domestic violence and create a safer society for women.

More than relief: change

For some, change opens up new possibilities. For others, it's the only way to survive.

Simple Solutions Keep Chinese Communities Alive

Sha Yufang crouched near the ground, balancing a notebook on her knee. She was writing her name in Chinese characters, painstakingly shaping each slope and spike, trying to remember what she learned in school.

She'd lived her 30 years in this village on a mountain with no official name. For generations the people here cut and sold timber. Then, just a few years ago, the Chinese government banned logging to conserve trees.

It was an important decision for the environment, one that helped protect the watershed of Lashi Lake. But it eliminated some valuable interaction for the Yi people who live on the mountain. An ethnic minority who only met with the lowland Han people when they sold their timber, they risked being cut off and left behind.

Green Watershed Devises Survival Plan

To survive the logging ban, the Yi needed to adapt. Green Watershed, an Oxfam partner, came up with a plan. After consulting with the villagers, they decided potatoes could replace timber as a cash crop. And the women who formed the backbone of the community could learn to speak Mandarin and write Chinese characters so they could sell and trade the potatoes to the Han at the base of the mountain.

In a country where poor people don't always get the opportunity to decide their own destinies, the project was nothing short of revolutionary.

"The Lashi project is like a pilot for the whole of China," said Warwick Browne, an Oxfam program officer in the region. "It represents what watershed management can be."

Good Idea Produces Great Results

Local environmentalists, economists, and academic scholars recognized this. In 2005, they awarded Green Watershed two major environmental prizes. In their comments, they noted how little money went into the Lashi Lake project and how easy it was to emulate.

Under the direction of Dr. Yu Xiaogang, Green Watershed, an organization that Oxfam helped set up in 2002, is pioneering a people's voice in China. And not only is that voice pointing out problems, it is also offering solutions.

Meanwhile, the Yi people of Lashi Lake cultivated their potatoes. And Green Watershed taught the Naxi people living further down the mountain to plant fruit trees to protect their riverways. The elders from both communities formed watershed committees to advise local government representatives about development plans.

And the women continued their language lessons. Sha Yufang wrote her name. A village survived.

People Power in China

When Dr. Yu Xiaogang founded Green Watershed in 2002, he was at the forefront of a grass-roots movement helping poor people participate in their own government. Though speaking up is still a relatively "alien concept in China," according to Xiaogang, the momentum is growing. "Participation has become what [people] want," he said.

In a June 27, 2005, article on civil society in China, *TIME* magazine estimated, "Today China has 280,000 NGOs, ranging from Ping-Pong clubs to cancer-survivor groups to economic think tanks. Consider them potential interest groups—what social scientists call a budding 'civil society'—that will demand a say in government policy. The most active by far are environmentalists."

Left: Sha Yufang writes her name in Chinese characters, a skill she learned in a women's school. She also learned to speak Mandarin so she could communicate outside her mountain village and sell her community's crops.

"Our objective is to build strong organizations. We use our support to help them become sustainable, so we can then turn to other organizations that need our support."

— Mamadou Biteye, Oxfam senior program officer, West Africa

AN OXFAM PARTNER MOVES ON

The Youth Action Association (AJA) started with an ambitious mission: overcoming unemployment in Mali, one of the poorest countries in the world. Unemployment is especially high among young people in the capital, Bamako. Few have the skills they need to secure decent employment.

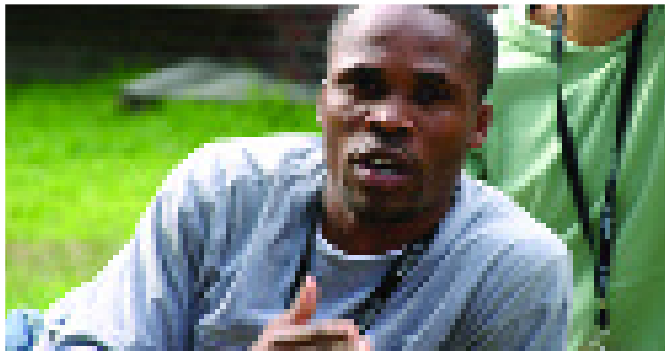
To achieve its mission, AJA pioneered a new style of vocational and practical training that helps people learn crafts they can use to support themselves. Oxfam has funded AJA's artisan training program since its inception in 1996. Over the past 10 years, we have invested nearly $400,000 in AJA so it can pursue its programming. In the beginning, AJA trained young people to create and market their own manufactured goods. When this program succeeded, AJA embarked on an apprentice program that teaches woodworking and metalworking, basic literacy, and bookkeeping skills.

To date, AJA has graduated nearly 4,000 workers and started an alternative primary school in one of Bamako's poorest suburbs.

In 2005, AJA celebrated another graduation of sorts: It received its last grant from Oxfam. In recent years, AJA has been covering as much as 80 percent of its total budget through a computer training and resale business, as well as through Internet marketing. After helping to plan out how to cover the last 20 percent of AJA's budget, Oxfam is moving on to help other organizations in Mali.

Left: Students take a computer exam at the Youth Action Association (AJA) in Mali. In 2005, this Oxfam partner passed its own test: It is now largely supporting itself and will no longer need funds from Oxfam.

Right: A *valise du savoir* is an alternative tool AJA developed to teach young apprentices to read. This one is for masons. Others are for tailors, carpenters, and metalworkers.



OXFAM'S CHANGE GRADUATES EMERGE AS LEADERS

As a junior at Brandeis University in 2001, Ben Brandzel had a mission: to end poverty. He had a belief: that a global movement would be required. He had an idea: a click drive by which students would click their computer mouse to raise money for microcredit programs.

In this regard, Brandzel, a graduate of Oxfam's CHANGE Initiative, is an apt representative of his peers. The college students chosen for this competitive leadership training program are visionaries in their own right. They come to Oxfam seeking ways to realize their visions.

For Brandzel, realizing his vision meant knowing he was not alone, but a member of a community. And when Oxfam lent its name to Brandzel's Collegiate Click Drive, it meant 40,000 students on 400 campuses raising $60,000 for microcredit enterprises.

More importantly, Brandzel's participation in Oxfam's CHANGE program helped him understand what he was capable of. "[Oxfam] placed a great deal of trust in me," says Brandzel. "They made me feel like a leader."

To date, Oxfam has trained more than 325 leaders on 150 campuses. As these students graduate, they are landing in key leadership positions. Brandzel now serves as advocacy director at MoveOn.org. Other CHANGE alumni are fighting poverty at Habitat for Humanity, the ONE Campaign, Cisco Systems International Program, Engineers without Borders, United Students for Fair Trade, and elsewhere.

Left: "Ending poverty—that is the end goal," says former CHANGE leader Ben Brandzel. "Everything else is just commentary." Brandzel is now pursuing this goal as advocacy director at MoveOn.org.

Top right: After graduating from George Washington University in 2003, former CHANGE leader Michelle Dixon worked for Oxfam and the Kerry presidential campaign before becoming NGO coordinator at the ONE Campaign.

Bottom right: CHANGE leader Gyude Moore, a senior at Berea College, had a job offer in the social justice arena months before graduation. Originally from Liberia, Moore is a regular speaker at college conferences.

Ongoing relief

In some situations, relief is still relief. Whether it takes the form of pipes and pumps, food, blankets, or shelter, one thing is constant: Relief saves lives.

Winter's Cold Grips Camps for Displaced People in Pakistan

Layers of canvas and sheets of plastic provide only the most minimal protection when the temperature drops and snow buries all that is familiar. But for 2.5 million people left homeless by an earthquake that struck northern Pakistan in early October, a winter spent in temporary shelters is just one of the hardships they must endure. The 7.6 magnitude temblor killed more than 73,000 people and injured nearly 70,000 others. It destroyed countless homes, knocked down thousands of schools, and ruptured critical water systems.

Within a day of the disaster, Oxfam was rushing supplies into the stricken region where we relied on local partner organizations for their deep knowledge of remote communities. Together with these partners, we have made providing shelter and clean water our top priorities.

Innovations in Shelter

Knowing that standard tents would not always offer enough protection from the elements, Oxfam searched for alternatives that were better suited to the climate. From a factory in Lahore, Pakistan, we purchased 20,000 tents, ordering as many as we could to be treated with paraffin, aluminum, and copper to make the outer layer waterproof and resistant to rot.

Together with other aid groups, Oxfam also distributed nearly five million sheets of corrugated, galvanized iron for people to use as the roofs and walls of temporary shelters.

Oxfam has also provided many families with kits to build small shelters called *bandis,* which use pine needles, straw, and layers of blankets for insulation. One of the central design elements of these shelters is the soil bags used for walls. Set low to the ground and flexible, they are easily able to withstand the wrenching caused by earthquakes and their aftershocks.

Challenges Persist

Getting help to everyone in this rugged area has been difficult. Snow and landslides have blocked delivery roads from time to time, and bad weather has grounded vital helicopter flights.

By mid-March, it was clear that a mild winter and the effective mobilization of relief supplies had averted a second wave of deaths in the region. But because the scope of the disaster was so huge, the vast majority of people who lost their homes in the earthquake will likely be homeless again next winter. One of Oxfam's priorities will be to ensure that they have adequate supplies and shelter to survive a second frigid season.

Rising to the Challenge

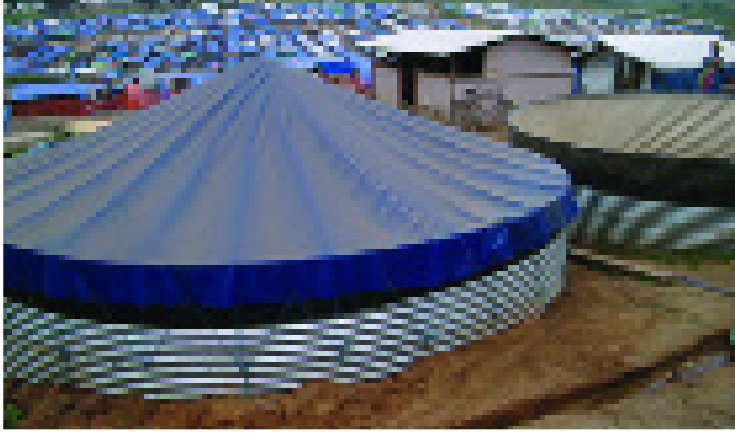
"This is one of the most challenging emergencies we have ever worked in," said Oxfam America President Raymond C. Offenheiser in the days after the quake struck. Despite the difficulties presented by terrain and weather, by the end of February 2006, Oxfam estimated it had:

- Assisted more than 740,000 people in 207 camps and villages in Pakistan
- Constructed 3,994 latrines
- Installed 259 tanks able to hold a total of 1.6 million gallons of water

Top: Sisters Shahbaz and Jarra lost their mother in the Pakistan earthquake that killed more than 73,000 people and left 2.5 million others homeless. About 400,000 homes were destroyed or severely damaged across a 30,000-square-mile area.

Bottom left: Members of one of the local organizations with which Oxfam works distribute Oxfam buckets and winterized tents to villagers who will carry them to their homes almost five miles away.

Bottom right: While tents served as the winter quarters for countless people in Pakistan, reconstruction of villages—following earthquake-resistant building codes—was set to begin in March.



"We miss our homes. We miss our village, our furniture, our animals, and also our privacy."

— Omar Bukhari Amed, resident at the Shangil Tobai camp, North Darfur, for the last two years

YEARS OF CONFLICT TAKE A HEAVY TOLL ON DARFUR

Little has changed in Darfur in the three years since armed conflict first began to tear this vast region of western Sudan apart. Hundreds of thousands of people still live in fear, crowded into camps packed with makeshift shelters. As one year drags into the next, many of the fields in Darfur lie fallow, villages remain burned and empty, and countless people hang on day by day, entirely dependent on international aid.

Oxfam affiliates continue to provide about 400,000 people with clean drinking water and sanitation facilities. When so many people are squeezed close together, elevating the threat of waterborne diseases, these services are critical. Simple lessons on good hygiene are also integral to Oxfam's program.

Oxfam has increased staff in Sudan to support local organizations in Darfur in their efforts to protect lives and prepare for the return home of hundreds of thousands of Sudanese. Helping to piece shattered communities together again will be an enormous task for us and our partners. But there is no telling when that work can begin. Peace talks are halting at best. Security in the region has been deteriorating, with reports of frequent banditry, kidnappings, and attacks on civilians.

Meanwhile, Oxfam is pressing for the expansion of an African Union force deployed to monitor a ceasefire. The AU mission needs greater resources to do its work and a strengthened mandate to protect civilians.

Left: For hundreds of thousands of people stranded in camps in Darfur and Chad, life has become one long wait—for food, for water, and most of all, for peace.

Top right: Water stored in massive tanks is one of the essential things Oxfam has been providing to displaced people in Darfur. We also distribute household goods such as water storage containers and soap.

Bottom right: Nearly 3.4 million people—about half the population of Darfur—now depend on international aid. Many live in crowded camps, but due to growing insecurity, aid agencies can have difficulty reaching them.

HUNGER HOVERS OVER THE SAHEL AS PLANTING SEASON BEGINS

A pinch of sugar doesn't do much to satisfy an empty stomach. But one day last summer, that's all Niger's Ibrahim Mohamed had to offer his nine children. Price hikes on local markets, compounded by three cycles of drought and an invasion of locusts, produced critical food shortages that threatened millions of people across West Africa.

At the heart of the hunger that often plagues so many in Niger, Mali, Mauritania, and Burkina Faso is a chronic poverty that leaves many people living on less than a dollar a day. The near doubling of cereal prices during last year's lean season meant that many had to go without even the meager handfuls of rice or millet to which they were accustomed.

More than 250,000 people across the Sahel benefited from Oxfam's operations last summer and fall, earning cash, food, and seeds to get through the lean times. Programs this year include livestock fairs to help herders replace the animals they lost. Oxfam is also helping thousands of people—and their communities—through cash-for-work projects that include building firebreaks and planting trees.

Recent harvests were better than average, and good rains have meant that pockets of the Sahel have bloomed. But the lean times are approaching, and with them, the specter of another food crisis.

"Now is a critical time to respond to the needs of the people of the Sahel, before a difficult situation becomes a crisis," said David Crawford, Oxfam's coordinator for the Sahel. "People cannot go hungry again."

Above: Fetching well water is a task that falls to women and children in this village near Dakaro, Niger. Oxfam is helping to improve water supplies to reduce the region's vulnerability to drought.

Oxfam at a Glance

The best ideas for overcoming poverty come from the people living with it every day. To serve them in the best possible way, Oxfam America maintains offices around the world, staffed by experienced people who often come from the region and know the local realities. This dedicated group of 79 people based in regional offices coordinates their work with 25 advocacy and communications staff in Washington, DC, five campaign organizers in US field offices, and 108 people in our Boston headquarters.

REGIONAL PROGRAMS

United States

Headquarters: Boston, MA

Number of partners: 40

Areas of work: fair trade and agriculture policy; small-scale agriculture and food producers; low-income worker rights; indigenous peoples' rights; participatory decision making in mining projects; humanitarian relief and rehabilitation

Central America, Mexico, Caribbean

Headquarters: San Salvador, El Salvador

Countries: Cuba, El Salvador, Guatemala, Haiti, Honduras, Mexico, Nicaragua

Number of partners: 50

Areas of work: fair trade and agriculture policy; small-scale agriculture and food producers; low-income worker rights; indigenous peoples' rights; gender equity; participatory decision making in mining projects; humanitarian relief and rehabilitation; disaster preparedness

South America

Headquarters: Lima, Peru

Countries: Bolivia, Ecuador, Peru

Number of partners: 52

Areas of work: indigenous peoples' rights and movement building; land titling; community-based natural resource management (water, pastures, and rainforests); participatory decision making in development policies and oil, gas, and mining projects; humanitarian relief and rehabilitation; disaster preparedness

West Africa

Headquarters: Dakar, Senegal

Countries: Burkina Faso, The Gambia, Ghana, Guinea Bissau, Mali, Senegal

Number of partners: 30

Areas of work: fair trade and agriculture policy; community finance; humanitarian relief and rehabilitation; participatory decision making in public policy and oil and mining projects; gender equity; peace-building; democratic participation

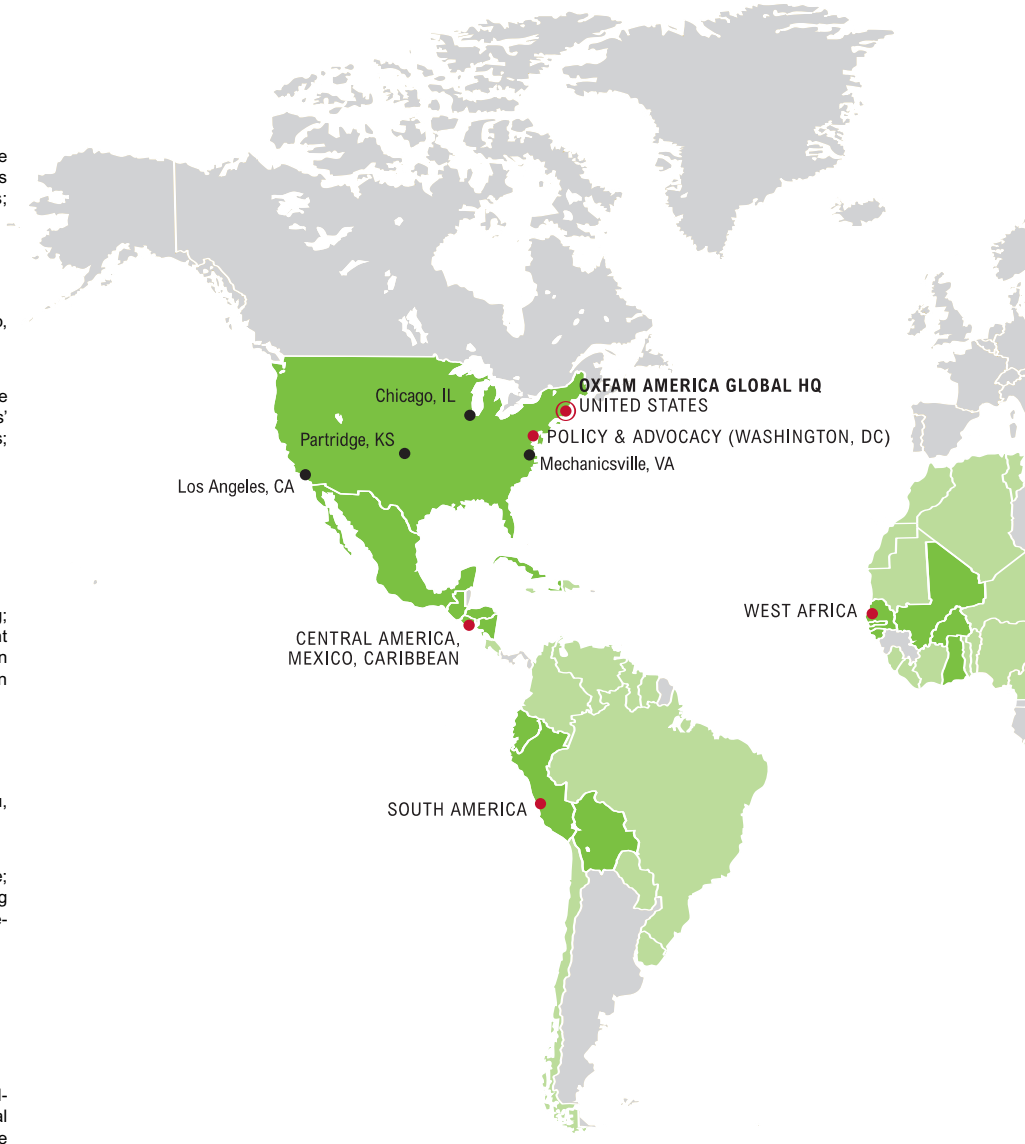
Southern Africa

Headquarters: Pretoria, South Africa

Countries: Mozambique, South Africa, Zimbabwe

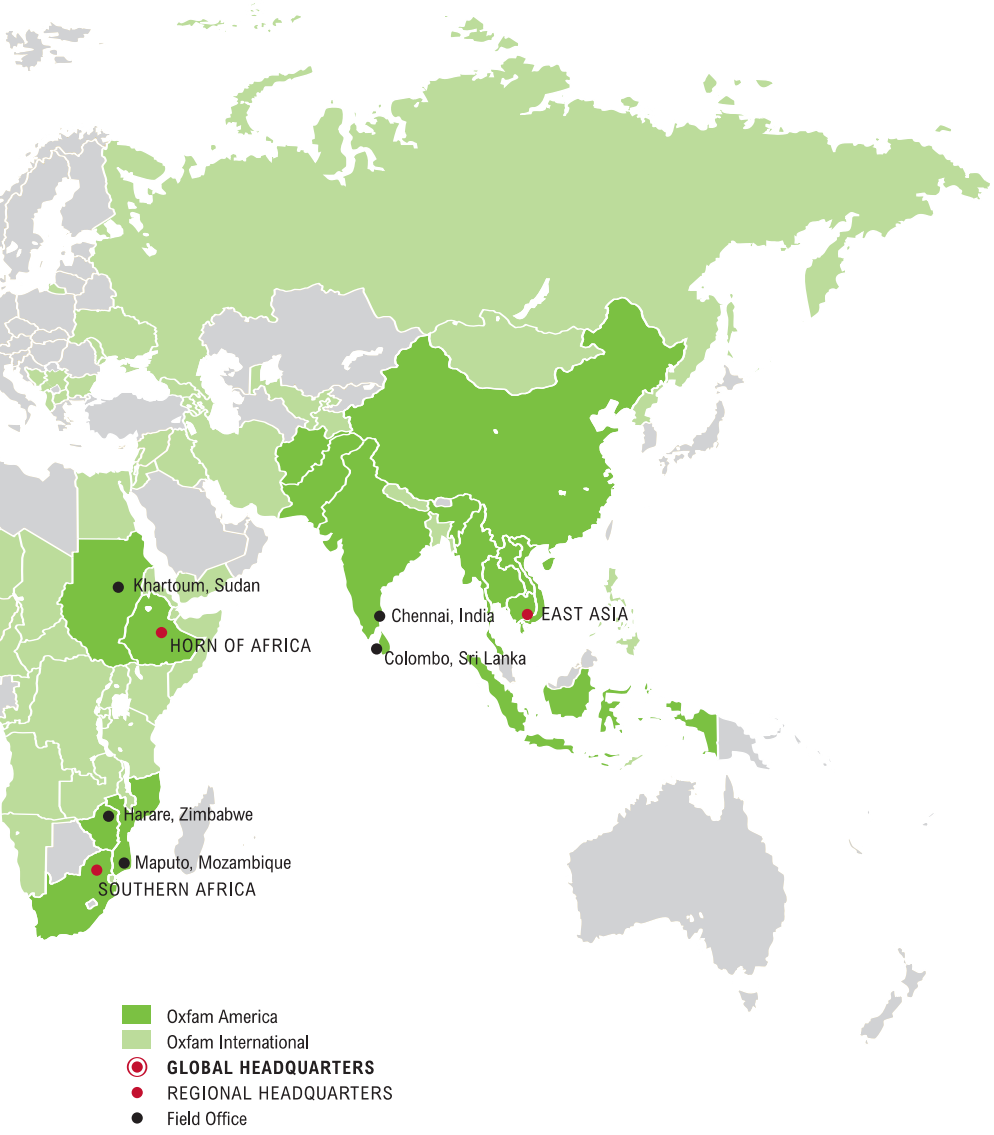
Number of partners: 24

Areas of work: community finance; humanitarian relief and rehabilitation; gender equity; HIV/AIDS policy; community-based natural resource management; fair trade and agriculture policy; small-scale agriculture; democratic participation



"I got the news of the tsunami 10 minutes from the second wave. Thirty minutes later I called Nalini in our Melbourne office. She told me to do 'whatever was necessary, the money will come.' We helped our partner set up the first camps that night. The following day, we were able to provide food for 3,000 families, two days earlier than any other NGO."

— Gowathaman Barachandran, Oxfam Australia field representative, Sri Lanka



REGIONAL PROGRAMS

Horn of Africa

Headquarters: Addis Ababa, Ethiopia

Countries: Ethiopia, Sudan

Number of partners: 19

Areas of work: humanitarian relief and rehabilitation; peacebuilding; fair trade coffee; community-based natural resource management (water and pastures); gender equity; small-scale agriculture

East Asia

Headquarters: Phnom Penh, Cambodia

Countries: Burma, Cambodia, China, Laos, Thailand, Vietnam

Number of partners: 21

Areas of work: community-based natural resource management (water, fisheries, land, and forests); community finance; participatory decision making in water-related infrastructure development; fair trade

Oxfam International

Oxfam America is a member of Oxfam International—a confederation of 13 Oxfam affiliates. Being part of the Oxfam family means we can reach more people, working with as many as 3,000 local groups in more than 100 countries. We can also campaign globally, uniting around some of the world's biggest problems to achieve far-reaching solutions. Finally, we can be first responders when emergency strikes, channeling funds, aid workers, and relief supplies to where they are needed in a matter of hours.

Oxfam International Affiliates

Oxfam America
Oxfam Australia
Oxfam Belgium
Oxfam Canada
Oxfam France (fall 2006)
Oxfam Germany
Oxfam Great Britain
Oxfam Hong Kong
Intermón Oxfam (Spain)
Oxfam Ireland
Oxfam Novib (Netherlands)
Oxfam New Zealand
Oxfam Québec

Financial Information

(November 1, 2004, to October 31, 2005)

Oxfam America revenues for 2005 set a record at just over $79 million. This represents tremendous growth both in revenues—a $39 million increase over revenues from 2004—and in numbers of people who make up the Oxfam family. Whether you are a newcomer or someone who has sustained us for years, we thank you. In an intense year, your support enabled us to help more people—and to do more for the people we help.

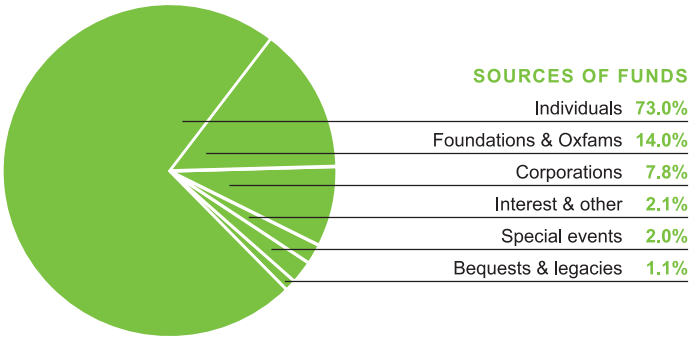
Certainly, much of our growth in 2005 was a result of the tsunami, which garnered more than 100,000 first-time donors and more than $30 million in tsunami-related donations. Oxfam America pooled two-thirds of these funds with resources from other Oxfam affiliates into an Oxfam International Tsunami Fund to support our coordinated rehabilitation effort. We expect to spend the remainder of the funds on our rebuilding work over the next three years.

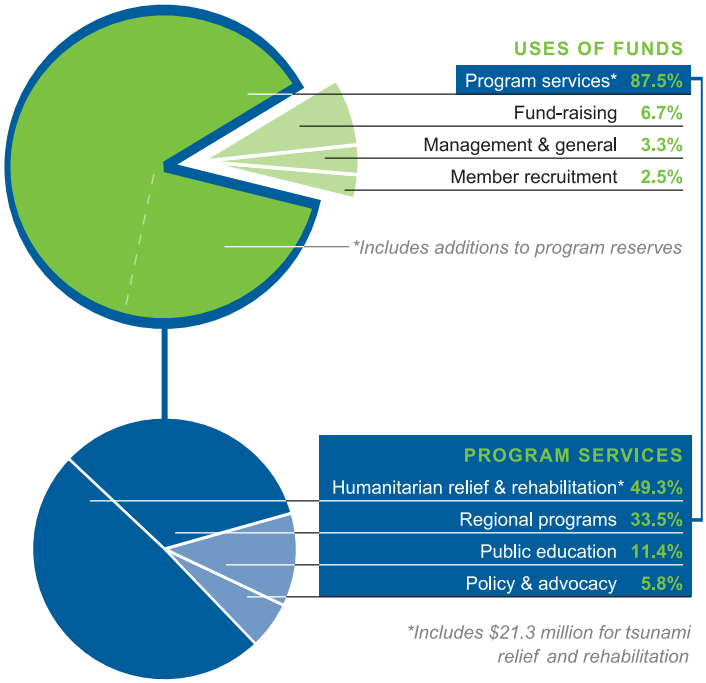
Beyond the tsunami, this was a record year for growth in other categories as well. Regional programs grew from $13 million to nearly $17 million. This allowed for new and expanded programming, including our robust new microfinance efforts, an increased presence in the Horn of Africa, and the launch of an HIV/AIDS program in southern Africa. Public education and policy and advocacy grew by a combined total of $3.5 million. These funds enabled the addition of five US field offices to support our campaigns and bolstered a massive push to raise public awareness around global trade issues, including unfair cotton subsidies, to help improve opportunities for poor farmers everywhere.

Oxfam strives to maintain reserve levels that will ensure continuous programming and allow us to respond immediately to emergencies. In 2005, we added $19 million in restricted funds that we will use to respond to specific emergencies and to support designated future programs. In addition, we had an unrestricted surplus of $121,000 from our 2005 operations.

In a year that took an incredible toll on people living in poverty, we are encouraged by this momentum and by your great generosity.

Kapil Jain
Treasurer





Statement of Activities

(November 1 to October 31)

	2005	2004
REVENUE, GAINS, & OTHER SUPPORT		
Contributions	$77,611,000	$29,146,000
Investment and other income	1,687,000	1,234,000
Total revenue, gains, & other support	**$79,298,000**	**$30,380,000**
EXPENSES		
Program services		
Regional programs	$16,808,000	$13,144,000
Humanitarian relief and rehabilitation*	24,737,000	2,796,000
Public education	5,728,000	3,343,000
Policy and advocacy	2,882,000	1,783,000
Total program services	**50,155,000**	**21,066,000**
Support services		
Management and general	2,576,000	2,242,000
Fund-raising and member recruitment	7,298,000	5,157,000
Total support services	**9,874,000**	**7,399,000**
Total expenses	**$60,029,000**	**$28,465,000**
Change in net assets		
Change related to temporarily restricted fund	$19,148,000	$157,000
Change related to unrestricted fund	121,000	1,758,000
Total change in net assets	**19,269,000**	**1,915,000**
Net assets at beginning of year	**33,449,000**	**31,534,000**
Net assets at end of year	**$52,718,000**	**$33,449,000**

**Includes $21,332,000 in expenses related to tsunami relief and rehabilitation*

Statement of Financial Position

(As of October 31)

	2005	2004
ASSETS		
Cash	$3,462,000	$2,891,000
Investments	48,312,000	29,038,000
Pledges receivable	2,046,000	1,054,000
Other assets	1,677,000	1,534,000
Net fixed assets	3,817,000	3,785,000
Total assets	**$59,314,000**	**$38,302,000**
LIABILITIES & NET ASSETS		
Liabilities		
Accounts payable and accrued expenses	$2,349,000	$1,091,000
Grants payable	2,374,000	2,056,000
Other liabilities	1,873,000	1,706,000
Total liabilities	**6,596,000**	**4,853,000**
Net assets		
Unrestricted	21,173,000	21,052,000
Temporarily restricted	29,977,000	10,829,000
Permanently restricted	1,568,000	1,568,000
Total net assets	**52,718,000**	**33,449,000**
Total liabilities and net assets	**$59,314,000**	**$38,302,000**

Oxfam America's complete audited financial statement is available online at www.oxfamamerica.org/audit2005.

Board of Directors & Leadership Council

(As of March 2006)

Board of Directors

Officers

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Chairman, The Income Fund of America (retired)

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President, Oxfam America

Kapil Jain, Treasurer/Secretary
Partner, Ernst & Young

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Professor, Harvard University Kennedy School of Government

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Policy Director, Climate Center Natural Resources Defense Council

Peter C. Munson, Vice Chair
Senior Portfolio Advisor for Latin America, Citigroup (retired)

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Managing Director, Goulston & Storrs

Roger Widmann, Vice Chair
Investment Banker

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Director, Special Initiative for Africa Ford Foundation

The Honorable Chester Atkins
Director/Founder, ADS Ventures

David Bryer
Chair, Oxfam International

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Professor of Law, University of North Carolina

Michael Carter
Professor of Applied Economics, University of Wisconsin

James Down
Vice Chairman, Mercer Management Consulting (retired)

Bennett Freeman
Managing Director, Corporate Responsibility, Burson-Marsteller

Kate Greswold (on leave)
Director, TOSA Foundation

Natalie Hahn
President, Hahn Associates

Jennifer Leaning, M.D.
Professor, Harvard School of Public Health

Mary Racelis
Research Scientist, Institute of Philippine Culture, Ateneo de Manila University

Margaret Samuriwo
Staff-Elected Board Member, Oxfam America

Wendy Sherman
Principal, The Albright Group, LLP

Former Board Chairs

In this 35th anniversary year, we recognize all those who have chaired Oxfam America's board over the last 35 years.

J. Larry Brown

Marion Clawson

Barbara Fiorito

Newell Flather

Marie Gadsden

Catherine E. C. Henn

Michael F. MacLeod

Jayne Spain

Robert C. Terry

John Thomas

Leadership Council

Karen Keating Ansara

Terry Collins

Bruce Detwiler

Caroline Gabel

Hannelore Grantham

Bart Hopkin

Robert Jaeger

Lisa Jorgenson

Page Kalkowski

Stephen Land

Peter Lynch

Shigeki Makino

George A. Miller

Kaia Miller

Paul Moses

Babak Noorian

R. Price Peterson

Deborah Prothrow-Stith, M.D.

Dana Quitslund

Steven Alan Reiss

Davy Rosenzweig

Michael Shimkin

Peter Singer

Renata Singer

Elizabeth Wachs

Barabara Waugh

Special Thanks

We recognize with gratitude outgoing Board Chair Barbara Fiorito and her husband and former board member, Michael Shimkin. Between them, Barbara and Michael served on Oxfam's board for 20 years. They have contributed more than $500,000 to Oxfam.

Over the years, Barbara and Michael made a special commitment to Oxfam's work in Central America. They were also pioneering supporters of an Oxfam student program to get fair trade coffee on college campuses. Eventually, students took on broader trade issues, such as trade agreements in Central America. Today this program is its own entity, United Students for Fair Trade (USFT), with representation on 300 campuses. Thanks to Oxfam and USFT, the food services at more than 100 universities now offer fair trade coffee.

Barbara and Michael will continue their involvement with Oxfam, Barbara on the board of the Oxfam America Advocacy Fund and Michael on the Leadership Council.

More Than Relief: Commitment

In 2005, more than 200,000 supporters continued their commitment to Oxfam, enabling us to be on the ground when disaster struck and to maintain our long-term programming. Add to that 120,000 new members who rose to the occasion in this extraordinary year. With this report, we gratefully acknowledge those who gave $5,000 or more. We also give special thanks to the tens of thousands of donors we don't have space to list. Your collective generosity brings us ever closer to our goal of ending poverty.

(Contributions received between November 1, 2004, and October 31, 2005)

$100,000+

Individuals

Anonymous (5)
Estate of Marian B. Balsley
Terry S. Collins
Margaret A. Congleton
Paul G. Haaga, Jr.
Jon B. Lovelace
Janet A. McKinley and George A. Miller
Estate of Claire E. Morrison
The Spielberg Family
George J. and Catherine M. Ward
Vernon and Lucy B. Wright

Institutions

Anonymous (3)
Anbinder Family Charitable Fund
The Bruderhof Foundation
The Capital Group Companies, Inc.
Cardinal Health Foundation
The Liz Claiborne and Art Ortenberg Foundation
DaimlerChrysler Corporation Fund
Ernst & Young Foundation
Fidelity Investments Charitable Gift Fund
Flora Family Foundation
The Lloyd A. Fry Foundation
The Richard and Rhoda Goldman Fund
Walter and Elise Haas Fund
The Harding Foundation
The Harman Family Foundation
Hershey Family Foundation
The William and Flora Hewlett Foundation
International Council of Shopping Centers, Inc.
The J.P. Morgan Chase Foundation
Levi Strauss Foundation
Network for Good
New Balance Athletic Shoe, Inc.
The News Corporation Foundation
The New York Community Trust
Omidyar Fund of Peninsula Community Foundation
Oxfam Great Britain
Peninsula Community Foundation
The Prospect Hill Foundation, Inc.
Prudential Financial
QH International
The Rockefeller Foundation
The San Francisco Foundation
The Schwab Fund for Charitable Giving
The Seattle Foundation
Share Our Strength
Tosa Foundation
Trend Micro
The Vanguard Charitable Endowment

$50,000 – $99,999

Individuals

Anonymous (9)
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Estate of Robert Blum
Estate of Mary Butters Brown
Rev. Frederick and Judith Buechner
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David D. Doniger and Lisa Jorgenson
George Gund and Iara Lee
Rick M. Hayman
Robert W. Lovelace
Neil D. Mann
Richard and Marilyn Mazess
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Jeanne Steig
Margaret Taplin

Institutions

The Abrons Family Foundation
Amgen Foundation
The California Community Foundation
Cameron Baird Foundation
CARE
The Cemala Foundation, Inc.
Diller-von Furstenberg Family Foundation
DTS Charitable Foundation
Fallon Foundation
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Geologistics
The Samuel Goldwyn Foundation
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The Hamilton Foundation
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Madison Community Foundation
The McKnight Foundation
New York Times Company Foundation, Inc.
Park Foundation
Philanthropic Collaborative, Inc.
Polk Bros. Foundation
The Schaffner Family Foundation
Starbucks Coffee Company
The Tides Foundation
Wallace Global Fund
Weil, Gotshal & Manges LLP
Yahoo! Inc.

$25,000 – $49,999

Individuals

Anonymous (14)
Susan W. Almy
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Douglas S. and Barbara Barrett
Reinier and Nancy Beeuwkes
Estate of Marian M. Benedict
William R. and Marjorie T. Coleman
Estate of Rosamond P. Crawford
Frank Fernandez and Carmen Diaz
Barbara Fiorito and Michael Shimkin
Ann Marie Fuller
Mary Ganssle
Estate of Rose B. Gingold
Estate of Charles Donald Graef
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John and Kathryn Greenberg
Amanda Gruss
Mary Gayle Hamilton
Paul and Nicole Harman
Catherine Winkler Herman
Benjamin and Francine Hiller
Wentworth Hubbard
William H. Hurt
Richard and Darcy Kopcho
Ann V. Kramer
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Denise M. Leduc
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Laurie F. Michaels
William F. and Mary Sue Morrill
Paul A. Moses and Barbara N. Lubash
Paul Newman
Gloria and John O'Farrell
Donald O'Neal
Thomas R. Robertson
James and Anne Rothenberg
Nathan and Shelly Sarkisian
John H. and Cynthia Smet
David and Nancy Smith
Michael E. Soloff and Sue L. Himmelrich
Estate of Lois Werner

Institutions

Anonymous
The Angell Foundation
Aspen Community Foundation
Bingham McCutchen LLP
The Boston Foundation
Cabot Family Charitable Trust
Cape Symphony Orchestra
The Charles Hotel in Harvard Square
Virginia S. Chase Trust
Crate & Barrel Euromarket Designs, Inc.
Dow Jones and Company, Inc.
The FJC Foundation
Garvey Schubert Barer
Gere Foundation
Herman Goldman Foundation
Goulston & Storrs
Stella and Charles Guttman Foundation, Inc.
Hildreth-Stewart Charitable Gift Fund
Hunter-White Foundation
Ixis Capital Markets
Jewish Communal Fund
The Jewish Community Federation of San Francisco Area
Joe Allen Restaurant
Frank Kavitsky Fund at the Hartford Foundation
Leibowitz and Greenway Family Charitable Foundation
The Dora Freedman Levit Fund for People
Maersk, Inc.
Mayer, Brown, Rowe & Maw LLP

Sommelier for Sudan

When David Weitzenhoffer, the wine director at New York's Felidia Restaurant, decided to organize a charity event focusing on hunger and poverty, he hung it on what he knew best: fine wine and food. To put his plan into action, Weitzenhoffer called Oxfam, which he'd known since college and respected for its holistic approach. "It's not just about dealing with emergencies, but putting systems in place that help people take care of themselves."

Weitzenhoffer's efforts resulted in a remarkable benefit for Oxfam's work in Sudan. Organized by New York's Wine Community Against Poverty, the event featured some of the world's most sought-after wines, three top chefs, a six-course meal, and an opera serenade.

Oxfam board member Roger Widmann addressed the gathering. "Tonight is the night that we can turn [our] privilege into an advantage to benefit the most vulnerable people on Earth—the people of Darfur," he told the diners, who promptly offered bids at three to five times the value of the items on the auction block. The event raised more than $200,000.

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Lasting Commitment

For some, commitment to Oxfam lasts a lifetime. Here are a few people who've chosen to make Oxfam's mission their own.

Fifteen years ago, recognizing that people in the US could benefit from Oxfam's programming, **Robert and Ursula Jaeger** provided start-up funding for Oxfam America's domestic program. In 2005, the Jaegers saw their long-term contributions pay unexpected dividends. Their pioneering support meant Oxfam was already working with organizations along the Gulf Coast when disaster struck.

Bob and Kati Rader made a personal connection to Africa while teaching in Ghana with the African-American Institute and with the Voluntary Service Overseas, Britain's equivalent of the Peace Corps. This year, the Raders will celebrate nearly 30 years of commitment to Oxfam with a trip to visit the programs in Mali that their support has helped make possible.

Sometimes commitment is a group effort. **Michael Soloff** learned about Oxfam as a student at Brown University. He and his wife **Sue Himmelrich** convinced others to become supporters, including friends **Sandi and Joe Lee.** In addition to making personal gifts, Michael and Joe have organized an annual fund-raising campaign at their Los Angeles law firm, Munger, Tolles & Olson LLP, for 20 years. They and their colleagues have provided over $650,000 in support for Oxfam.

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Skip a Meal for Oxfam

In 2005, as part of Oxfam America's *Fast for a World Harvest* campaign, 33 years young and still going strong, we added "Skip a Meal for Oxfam" to our roster of activities. On the Thursday before Thanksgiving, thousands of people skipped a meal to remember the 850 million people who are hungry and donated the money they saved to Oxfam. We were touched by the hundreds of responses we received from people who relished the chance for a taste of hunger.

"On November 17, I will skip a meal, and I will skip as many meals as it takes to end poverty. I spent five weeks two summers ago in Ecuador working with street children…I am doing this for them."
— Meg Hoffman, Sturbridge, MA

"I will probably be working, but it will be [out of] loyalty and utmost respect [that I will] skip my daily meal.…I, myself born in poverty, can give you my word and my own experience growing up as a child in a world that becomes limited all because of financial status."
— Mayra Galvan, Farmers Branch, TX

"We rarely miss having a dinner together, my family and I. My 83-year-old mother is with us, and we will share the meal of one small potato and one small egg with her by giving it all to her, since she is the one who needs it most."
— Elena Gomez, San Diego, CA

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Tsunami Scrapbooking

More than 20 years ago, as high school students in Weston, MA, Monica Claman and her twin brothers, Dan and Tim, created a scrapbook about the plight of the Cambodian boat people. Canvassing their neighborhood, they raised money to support Oxfam's programs.

Today, Monica has children of her own. She and her husband, Michael Higgins, talked about the tsunami with their daughters, Sarah, 11, and Rebecca, 9. "They immediately wanted to do something to help," said Monica.

As they brainstormed ideas, the girls liked the idea of the scrapbook and created it themselves. They walked the scrapbook around their neighborhood in Lexington, MA, asking for donations. "When two little girls come to your door, often in rain and snow and bad weather, people just want to give," said Monica. Their efforts brought in more than $2,500.

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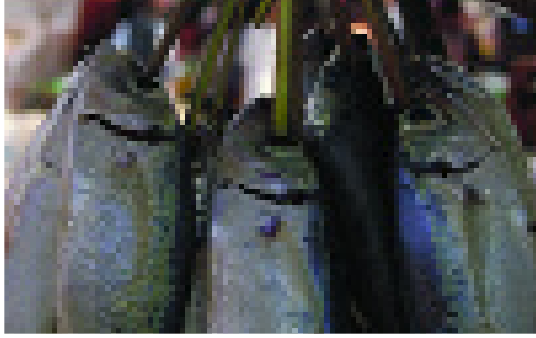

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$5,000 New Latrines
Buys enough concrete, steel reinforcing rods, cinderblocks, and other materials to build 45 latrines in a village in El Salvador recovering from an earthquake. Includes labor and workshops for 45 families in hygiene, public health, and latrine maintenance.

$15,000 Community Fishery Committees
Trains and organizes 24 fishing villages—totaling nearly 9,000 people—on Cambodia's Tonle Sap Lake into fishery committees. Committees will monitor fish stocks and illegal fishing practices, protect water quality in communal fishing areas, and advocate for new government policies that conserve fish and the environment.

$50,000 Campaign for a New Domestic Violence Law
Supports a coalition of three organizations in Zimbabwe in an ongoing campaign for a domestic violence bill. This is part of a national effort to improve women's status and reduce their vulnerability to HIV infection. Funds will pay to train members of parliament, government staff, and other key people on women's rights.

$10,000 Savings Groups for Women
Establishes savings groups for 500 women in West Africa. Benefits include a safe place to save money, business training, and low-interest loans for small enterprises such as raising animals or growing and selling vegetables.

$25,000 Tools, Training for Livestock Herders
Helps pastoral communities clear brush, replant grasses, and clean up natural water springs in 245 acres of land used by 1,000 families in five Ethiopian villages. Project includes training, as well as tools and carts to carry out the work. Improving pastures will improve animal health and family income.

$100,000 Conserving Biodiversity, Promoting Culture
Covers first two years of a project in the Peruvian Amazon to help six indigenous Ashaninka communities—totaling more than 2,000 people—manage forest resources. Initiative includes planting native trees for reforestation, raising animals to improve food supply, promoting indigenous culture, and training in eco-tourism.

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More than relief: you

Left: Young boys play cricket at a communal meeting hall tent at Dewan camp, Pakistan. As the camps close and people return to their villages, Oxfam will be there to help with the enormous task families face in rebuilding their homes and lives.

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Front cover: Among the vibrant signs of life along India's southern coast is this woman carrying a basket of fruit. Oxfam's tsunami relief efforts include organizing women into groups so they can support one another in earning income for their families.

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